

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 10-Q

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[Mark One]

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 28, 2002

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number  
01-19826

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**MOHAWK INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

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Delaware  
(State or other jurisdiction of incorporation or organization)

P. O. Box 12069, 160 S. Industrial Blvd., Calhoun,  
Georgia  
(Address of principal executive offices)

52-1604305  
(I.R.S. Employer Identification No.)

30701  
(Zip Code)

Registrant's telephone number, including area code: (706) 629-7721

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

The number of shares outstanding of the issuer's classes of capital stock as of November 4, 2002, the latest practicable date, is as follows: 66,343,930 shares of Common Stock, \$.01 par value.

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MOHAWK INDUSTRIES, INC.

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PART I. FINANCIAL INFORMATION  
ITEM I. FINANCIAL STATEMENTS  
MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

ASSETS  
(In thousands)  
(Unaudited)

	<u>September 28, 2002</u>	<u>December 31, 2001</u>
Current assets:		
Receivables	\$ 569,567	404,875
Inventories	742,647	531,405
Prepaid expenses	22,732	24,884
Deferred income taxes	83,056	70,058
Total current assets	<u>1,418,002</u>	<u>1,031,222</u>
Property, plant and equipment, at cost	1,549,890	1,277,719
Less accumulated depreciation and amortization	<u>706,108</u>	<u>658,016</u>
Net property, plant and equipment	<u>843,782</u>	<u>619,703</u>
Goodwill	1,277,453	109,167
Other intangible assets	146,700	—
Other assets	<u>19,216</u>	<u>8,393</u>
Total assets	<u>\$ 3,705,153</u>	<u>1,768,485</u>

See accompanying notes to condensed consolidated financial statements.

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CONDENSED CONSOLIDATED BALANCE SHEETSLIABILITIES AND STOCKHOLDERS' EQUITY  
(In thousands, except share data)  
(Unaudited)

	September 28, 2002	December 31, 2001
Current liabilities:		
Current portion of long-term debt	\$ 42,366	158,366
Accounts payable and accrued expenses	681,299	423,495
Total current liabilities	723,665	581,861
Deferred income taxes	164,572	84,955
Long-term debt, less current portion	903,104	150,067
Other long-term liabilities	16,318	3,051
Total liabilities	1,807,659	819,934
Stockholders' equity:		
Preferred stock, \$.01 par value; 60 shares authorized; no shares issued	—	—
Common stock, \$.01 par value; 150,000 shares authorized; 76,279 and 61,408 shares issued in 2002 and 2001, respectively	763	614
Additional paid-in capital	1,000,619	197,247
Retained earnings	1,147,412	947,123
Accumulated other comprehensive loss	(5,855)	(2,837)
	2,142,939	1,142,147
Less treasury stock at cost, 9,829 and 8,715 shares in 2002 and 2001, respectively	245,445	193,596
Total stockholders' equity	1,897,494	948,551
Total liabilities and stockholders' equity	\$ 3,705,153	1,768,485

See accompanying notes to condensed consolidated financial statements.

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CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS(In thousands, except per share data)  
(Unaudited)

	Three Months Ended	
	September 28, 2002	September 29, 2001
Net sales	\$ 1,224,403	907,850
Cost of sales	883,746	688,426
Gross profit	340,657	219,424
Selling, general and administrative expenses	197,779	127,016
Operating income	142,878	92,408
Other expense (income):		
Interest expense	16,426	6,869
Other expense	3,681	1,629
Other income	(2,793)	(578)
	17,314	7,920
Earnings before income taxes	125,564	84,488
Income taxes	44,004	28,761
Net earnings	\$ 81,560	55,727
Basic earnings per share	\$ 1.22	1.06
Weighted-average common shares outstanding	66,824	52,412
Diluted earnings per share	\$ 1.21	1.05
Weighted-average common and dilutive potential common shares outstanding	67,683	53,211

See accompanying notes to condensed consolidated financial statements.

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CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS(In thousands, except per share data)  
(Unaudited)

	Nine Months Ended	
	September 28, 2002	September 29, 2001
Net sales	\$ 3,318,860	2,550,147
Cost of sales	2,424,422	1,937,247
Gross profit	894,438	612,900
Selling, general and administrative expenses	538,229	383,326
Operating income	356,209	229,574
Other expense (income):		
Interest expense	42,377	24,053
Other expense	6,036	5,724
Other income	(6,145)	(1,630)
	42,268	28,147
Earnings before income taxes	313,941	201,427
Income taxes	113,653	72,028
Net earnings	\$ 200,288	129,399
Basic earnings per share	\$ 3.19	2.47
Weighted-average common shares outstanding	62,855	52,347
Diluted earnings per share	\$ 3.13	2.44
Weighted-average common and dilutive potential common shares outstanding	64,086	53,021

See accompanying notes to condensed consolidated financial statements.

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MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In thousands)  
(Unaudited)

	Nine Months Ended	
	September 28, 2002	September 29, 2001
Cash flows from operating activities:		
Net earnings	\$ 200,288	129,399
Tax benefit on exercise of stock options	4,582	3,372
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	75,500	62,696
Loss on disposal of property, plant and equipment	2,422	1,164
Changes in operating assets and liabilities, net of effects of acquisition:		
Receivables	(33,781)	(73,842)
Inventories	(79,854)	(1,623)
Accounts payable and accrued expenses	171,234	43,908
Other assets and prepaid expenses	6,040	13,407
Other liabilities	8,557	4,692
Net cash provided by operating activities	<u>354,988</u>	<u>183,173</u>
Cash flows from investing activities:		
Additions to property, plant and equipment, net	(74,072)	(40,953)
Acquisition-Dal-Tile	(717,638)	—
Net cash used in investing activities	<u>(791,710)</u>	<u>(40,953)</u>
Cash flows from financing activities:		
Net change in revolving line of credit	80,534	(118,526)
Proceeds from issuance of senior notes	700,000	—
Proceeds from bridge credit facility	600,000	—
Repayment of bridge credit facility	(600,000)	—
Net change in asset securitizations	(191,000)	13,896
Redemption of acquisition indebtedness	(127,564)	—
Payment on term loans	(26,494)	(26,494)
Redemption of IRBs and other, net	(1,003)	(918)
Change in outstanding checks in excess of cash	10,478	(9,073)
Acquisition of treasury stock	(51,900)	(8,157)
Common stock transactions	43,671	7,052
Net cash provided by (used in) financing activities	<u>436,722</u>	<u>(142,220)</u>
Net change in cash	—	—
Cash, beginning of year	—	—
Cash, end of year	<u>\$ —</u>	<u>—</u>

See accompanying notes to condensed consolidated financial statements.

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(In thousands)  
(Unaudited)

1. Interim reporting

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with instructions to Form 10-Q and do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These statements should be read in conjunction with the financial statements and notes thereto included in the Company's 2001 Annual Report filed on Form 10-K, as filed with the Securities and Exchange Commission, which includes consolidated financial statements for the fiscal year ended December 31, 2001.

2. Acquisitions

On March 20, 2002, the Company acquired all of the outstanding capital stock of Dal-Tile International Inc. ("Dal-Tile"), a leading manufacturer and distributor of ceramic tile in the United States, for approximately \$1,468,325, consisting of approximately 12,900 shares of the Company's common stock, options to purchase approximately 2,100 shares of the Company's common stock and approximately \$717,638 in cash, including direct acquisition costs. The Company's common stock and options were valued at approximately \$750,687 based on the measurement date stock price of \$55.04 per share (\$710,420) and the estimated fair value of the options using the Black-Scholes option-pricing model (\$40,267). The acquisition was accounted for by the purchase method and, accordingly, the results of operations of Dal-Tile have been included in the Company's consolidated financial statements from March 20, 2002. The purchase price was allocated to the assets acquired and liabilities assumed based upon the estimated fair values at the date of acquisition. The trademark value was established based upon an independent appraisal. The excess of the purchase price over the fair value of the net identifiable assets acquired of approximately \$1,168,286 was recorded as goodwill. None of the goodwill is expected to be deductible for income tax purposes. The primary reasons for the acquisition included:

- the ability to combine Mohawk's current efforts in the hard-flooring business with Dal-Tile's larger, more established ceramic tile and natural stone business;
- the opportunity to use Mohawk and Dal-Tile's existing distribution channels to increase sales of both carpets and hard floorcoverings;
- the potential to reduce overhead and other costs by adding Dal-Tile's distribution network to Mohawk's logistical and distribution system;
- the potential to reduce manufacturing costs and increase quality by identifying manufacturing best practices; and
- the potential to reduce general, administrative, overhead and other miscellaneous costs by spreading fixed costs over a larger business.

Mohawk considered whether identifiable intangible assets, such as customer relationships, patents, covenants not to compete, software, production backlog, marketing agreements, unpatented technology and trade secrets, might exist and none were identified other than trademarks, during the purchase price negotiations and during the subsequent purchase price allocation evaluation. Accordingly, the valuation resulted in the recognition of goodwill.

In accordance with Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Asset* ("SFAS No. 142"), goodwill recorded in the Dal-Tile acquisition will not be amortized. Additionally, the Company determined that the trademark intangible assets have indefinite useful lives because they are expected to generate cash flows indefinitely. Goodwill and the trademark intangible assets will be subject to annual impairment testing.



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MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

The following table summarizes the preliminary estimated fair values of the assets acquired and liabilities assumed at the date of acquisition.

	March 20, 2002
Current assets	\$ 322,042
Property, plant and equipment	223,267
Goodwill	1,168,286
Intangible assets-trademarks	146,700
Other assets	4,930
<b>Total assets acquired</b>	<b>1,865,225</b>
Current liabilities	132,124
Long-term debt	181,300
Other liabilities	83,476
<b>Total liabilities assumed</b>	<b>396,900</b>
<b>Net assets acquired</b>	<b>\$ 1,468,325</b>

The following pro forma financial information presents the combined results of operations of Mohawk and Dal-Tile as if the acquisition had occurred at the beginning of 2002 and 2001, after giving effect to certain adjustments, including increased interest expense on debt related to the acquisition, the elimination of goodwill amortization and related income tax effects. The pro forma information does not necessarily reflect the results of operations that would have occurred had Mohawk and Dal-Tile constituted a single entity during such periods. The following table discloses the results for the periods ended:

	Three Months Ended		Nine Months Ended	
	September 28, 2002	September 29, 2001	September 28, 2002	September 29, 2001
Net sales	\$ 1,224,403	1,179,439	3,554,904	3,334,030
Net earnings	81,560	70,556	210,645	168,764
Basic earnings per share	1.22	1.05	3.12	2.52
Diluted earnings per share	1.21	1.04	3.07	2.50

3. Receivables

Receivables are as follows:

	September 28, 2002	December 31, 2001
Customers, trade	\$ 653,601	479,219
Other	4,285	5,037
	<b>657,886</b>	<b>484,256</b>
Less allowance for discounts, returns, claims and doubtful accounts	88,319	79,381

Net receivables	\$	569,567	404,875
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MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

4. Inventories

The components of inventories are as follows:

	September 28, 2002	December 31, 2001
Finished goods	\$ 459,932	287,525
Work in process	79,796	68,088
Raw materials	202,919	175,792
	\$ 742,647	531,405

5. Goodwill and other intangible assets

Effective January 1, 2002, the Company adopted SFAS No. 142 which requires the Company to evaluate its goodwill on an annual basis for impairment. Furthermore, any goodwill that was acquired in a purchase business combination completed after June 30, 2001 will not be amortized. Goodwill that was acquired in business combinations completed before July 1, 2001 is no longer being amortized. The Company has two reportable segments, the Mohawk segment and the Dal-Tile segment, and accordingly, has assigned the acquired goodwill to the respective reporting units. As of January 1, 2002, prior to the Dal-Tile acquisition, the Company tested its goodwill for impairment and determined that there was no impairment. The Company expects to evaluate goodwill for impairment during the fourth quarter on an annual basis.

The following table discloses the Company's earnings, assuming it excluded goodwill amortization for the periods ended:

	Three Months Ended		Nine Months Ended	
	September 28, 2002	September 29, 2001	September 28, 2002	September 29, 2001
Net earnings	\$ 81,560	55,727	200,288	129,399
Add back:				
Goodwill amortization, net of income taxes	—	506	—	1,516
Adjusted net earnings	\$ 81,560	56,233	200,288	130,915
Basic earnings per share	\$ 1.22	1.06	3.19	2.47
Add back:				
Goodwill amortization, net of income taxes	—	.01	—	.03
Adjusted basic earnings per share	\$ 1.22	1.07	3.19	2.50
Diluted earnings per share	\$ 1.21	1.05	3.13	2.44
Add back:				
Goodwill amortization net of income taxes	—	.01	—	.03
Adjusted diluted earnings per share	\$ 1.21	1.06	3.13	2.47

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

6. Accounts payable and accrued expenses

Accounts payable and accrued expenses are as follows:

	September 28, 2002	December 31, 2001
Outstanding checks in excess of cash	\$ 49,501	45,012
Accounts payable, trade	282,235	171,620
Accrued expenses	233,414	132,944
Accrued compensation	116,149	73,919
	<u>681,299</u>	<u>423,495</u>
Total accounts payable and accrued expenses	\$ 681,299	423,495

7. Derivative financial instruments

Effective January 1, 2001, the Company adopted Statement of Financial Accounting Standards No. 133 *Accounting for Derivative Instruments and Hedging Activities* ("SFAS No.133") and its amendments, which require the Company to recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in its fair value are either offset against the change in fair value of assets, liabilities, or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings. The Company engages in activities that expose it to market risks, including the effects of changes in interest rates and changes in natural gas prices. Financial exposures are managed as an integral part of the Company's risk management program, which seeks to reduce the potentially adverse effect that the volatility of the interest rate and natural gas markets may have on operating results. The Company does not engage in speculative transactions, nor does it regularly hold or issue financial instruments for trading purposes. There was no impact on the consolidated financial statements upon adoption of SFAS No.133.

The Company maintains a risk management strategy that uses derivatives to minimize significant, unanticipated earnings fluctuations caused by volatility in interest rates and natural gas prices. The Company formally documents all hedging instruments and hedging items, as well as its risk management objective and strategy for undertaking hedged items. This process includes linking all derivatives that are designated as fair value and cash flow hedges to specific assets or liabilities on the balance sheet or to forecasted transactions. The Company also formally assesses, both at inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair value or cash flows of hedged items. When it is determined that a derivative is not highly effective, the derivative expires, or is sold, terminated, or exercised, or the derivative is discontinued because it is unlikely that a forecasted transaction will occur, the Company discontinues hedge accounting for that specific hedge instrument.

At September 28, 2002, the Company held one interest rate swap agreement under which the Company pays a fixed percent of interest times the notional principal amount of \$100,000 and receives in return an amount equal to a specified variable rate of interest times the same notional principal amount. The fixed interest rate per the agreement is 5.82%, which expires January 2, 2006. The average rate as of September 28, 2002 was approximately 1.8%. This agreement is considered highly effective as of September 28, 2002. The cumulative fair value of the agreement as of September 28, 2002 was a liability of approximately \$10,474, which was recorded in long-term liabilities with the offset to other comprehensive loss, net of applicable income taxes.

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
 (In thousands)  
 (Unaudited)

At September 28, 2002, the Company had natural gas futures contracts outstanding with an aggregate notional amount of approximately 2,450 Million British Thermal Units ("MMBTU"). The cumulative fair value of the agreement as of September 28, 2002 was an asset of approximately \$796, which was recorded in short and long-term liabilities with the offset to other comprehensive income, net of applicable income taxes. This agreement is considered highly effective as of September 28, 2002.

8. Long-Term Debt

In connection with the Dal-Tile acquisition, the Company entered into a 364-day term loan facility (the "Bridge Facility") on March 20, 2002 to finance a portion of the acquisition. On April 2, 2002, the Company sold \$300,000 of its 6.50% senior notes due 2007, Series A and \$400,000 of its 7.20% senior notes due 2012, Series B through institutional private placements and used the proceeds to repay outstanding indebtedness of approximately \$601,000 under the Bridge Credit Facility and approximately \$90,000 under the Company's revolving credit facility. On June 13, 2002, the Company exchanged \$294,965 of its registered 6.50% notes due 2007, Series C for an equal amount of its Series A senior notes and \$397,800 of its registered 7.20% senior notes due 2012, Series D for an equal amount of its Series B senior notes. Interest on each series is payable semiannually.

During the second quarter of 2002, the Company replaced one of its accounts receivable securitization facilities, which allowed it to borrow up to \$75,000, secured by the Dal-Tile segment trade receivables. This facility is renewed annually. At September 28, 2002, a total of approximately \$9,000 was outstanding under this facility and was secured by approximately \$144,600 of trade receivables. The agreement has been recorded as an on-balance sheet financing transaction.

9. Treasury stock

The Company's Board of Directors has authorized the repurchase of up to 15,000 shares of its outstanding common stock. During the third quarter of 2002, the Company repurchased approximately 1,128 shares at an aggregate cost of approximately \$51,900. Since the inception of the program, a total of approximately 10,121 shares have been repurchased at an aggregate cost of approximately \$253,167. All of these repurchases have been financed through the Company's operations and banking arrangements.

10. Comprehensive income

Comprehensive income is as follows:

	Three Months Ended		Nine Months Ended	
	September 28, 2002	September 29, 2001	September 28, 2002	September 29, 2001
Net earnings	\$ 81,560	55,727	200,288	129,399
Other comprehensive income (loss):				
Unrealized loss on derivative instruments, net of income taxes	(1,474)	(4,000)	(3,018)	(4,617)
Comprehensive income	\$ 80,086	51,727	194,433	124,782

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

11. Earnings per share

The Company applies the provisions of Financial Accounting Standards Board ("FASB") FAS No. 128, Earnings per Share, which requires companies to present basic EPS and diluted EPS. Basic EPS excludes dilution and is computed by dividing income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the Company.

Dilutive common stock options are included in the diluted EPS calculation using the treasury stock method. Common stock options that were not included in the diluted EPS computation because the options exercise price was greater than the average market price of the common shares (anti-dilutive) for the periods presented are immaterial.

	Three Months Ended		Nine Months Ended	
	September 28, 2002	September 29, 2001	September 28, 2002	September 29, 2001
Net earnings	\$ 81,560	55,727	200,288	129,399
Weighted-average common and dilutive potential common shares outstanding:				
Weighted-average common shares outstanding	66,824	52,412	62,855	52,347
Add weighted-average dilutive potential common shares - options to purchase common shares, net	859	799	1,231	674
Weighted-average common and dilutive potential common shares outstanding	67,683	53,211	64,086	53,021
Basic earnings per share	\$ 1.22	1.06	3.19	2.47
Diluted earnings per share	\$ 1.21	1.05	3.13	2.44

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

12. Condensed Consolidated Statements of Cash Flows information

Supplemental disclosures of cash flow information are as follows:

	Nine Months Ended	
	September 28, 2002	September 29, 2001
Net cash paid during the period for:		
Interest	\$ 15,899	27,084
Income taxes	\$ 25,982	57,541
Supplemental schedule of non-cash investing and financing activities:		
Fair value of assets acquired in acquisition	\$ 1,865,225	—
Liabilities assumed in acquisition	(396,900)	—
Issuance of common stock and options in acquisition	(750,687)	—
Cash paid in acquisition	\$ 717,638	—

13. Commitments and contingencies

The Company is involved in routine litigation from time to time in the regular course of its business. Except as noted below, there are no material legal proceedings pending or known to be contemplated to which the Company is a party or to which any of its property is subject.

The Company is a party to two consolidated lawsuits captioned Gaehwiler v. Sunrise Carpet Industries, Inc. et al. and Patco Enterprises, Inc. v. Sunrise Carpet Industries, Inc. et al., both of which were filed in the Superior Court of the State of California, City and County of San Francisco, in 1996. Both complaints were brought on behalf of a purported class of indirect purchasers of polypropylene carpet in the State of California and seek damages for alleged violations of California antitrust and unfair competition laws. In February 1999, similar complaints were filed in the Superior Court of the State of California, City and County of San Francisco, on behalf of a purported class based on indirect purchasers of nylon carpet in the State of California and allege violations of California antitrust and unfair competition laws. The complaints described above did not specify any specific amount of damages but did request injunctive relief and treble damages plus reimbursement for fees and costs. The Company settled the lawsuit during the third quarter of 2002.

The Company is subject to various federal, state, local and foreign environmental health and safety laws and regulations, including those governing air emissions, wastewater discharges, the use, storage, treatment and disposal of solid and hazardous materials, and the cleanup of contamination associated therewith. Because of the nature of the Company's business, the Company has incurred, and will continue to incur, costs relating to compliance with such laws and regulations. The Company is involved in various proceedings relating to environmental matters and is currently engaged in environmental investigation, remediation and post-closure care programs at certain sites. The Company has provided reserves for such activities that it has determined to be both probable and reasonably estimable. The Company does not expect that the ultimate liability with respect to such activities will have a material adverse effect on it.

Three sites near Mohawk's Dallas facility in its Dal-Tile segment are involved in environmental cleanup projects relating principally to the disposal or alleged disposal by Dal-Tile of waste materials containing lead compounds in a gravel pit ("Elam") near the City of Mesquite's landfill in Dallas County, at a Dal-Tile-operated landfill located on Pleasant Run Road ("Pleasant Run") in Dallas County, and at a gravel pit on Kleburg Road ("Walton") in Dallas. Dal-Tile's approved closure plans for Elam and Pleasant Run and remediation requirements for Walton have been implemented and each site is now undergoing post-closure

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
(In thousands)  
(Unaudited)

care. The Company expects to incur future costs in connection with post-closure activities at Elam, Pleasant Run, and Walton. The Company believes that any such amounts will not have a material adverse effect on it.

Dal-Tile has been named as a potentially responsible party under the federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA") and similar state statutes with respect to the disposal of certain hazardous substances at various other sites in the United States including, without limitation, the Salford Quarry Superfund Site and the North Penn 6 Superfund Site. Based on available information, the Company believes that the ultimate allocation of costs associated with the investigation and remediation of these pending sites will not, in the aggregate, have a material adverse effect on it.

Numerous aspects of the Company's manufacturing operations require expenditures for environmental compliance. For example, the manufacture of carpet and tile require expenditures for compliance with laws and regulations governing air emissions, wastewater discharges, and the generation of solid and hazardous waste, including the installation of new air pollution control equipment at various facilities in the Dal-Tile segment. Many of these manufacturing processes also require expenditures in order to comply with Occupational Safety and Health Administration ("OSHA") regulations with respect to potential employee exposure including operations that result in the accumulation of dust that contains silica. Expenditures required for compliance activities associated with environmental and OSHA compliance have not had, and are not expected to have, a material adverse effect on the Company.

In addition, in light of the lengthy manufacturing history of the Company's facilities, it is possible that additional environmental issues and related matters may arise relating to past activities which the Company cannot now reliably predict, including tort liability and liability under environmental laws. Also, the Company cannot now reliably predict the effect which future environmental regulation in the United States, Mexico and Canada could have on it.

14. Segment reporting

As a result of the Dal-Tile acquisition, the Company has determined that it has two reportable segments, the Mohawk segment and the Dal-Tile segment. The Mohawk segment is comprised of all the product lines and operations that were the Company's prior to the Dal-Tile acquisition. The Dal-Tile segment is comprised of the Dal-Tile product lines and operations.

The accounting policies for each operating segment are consistent with the Company's policies described in the footnotes to the consolidated financial statements included in the Company's Annual Report filed on Form 10-K except for the Dal-Tile segment inventories, which are accounted for under the first-in, first-out (FIFO) method of inventory valuation. Amounts disclosed for each segment are prior to any elimination or consolidation entries. Corporate general and administrative expenses amounts attributable to each segment are estimated and allocated accordingly.



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MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)  
 (In thousands)  
 (Unaudited)

Segment information is as follows:

	Three Months Ended		Nine Months Ended	
	September 28, 2002	September 29, 2001	September 28, 2002	September 29, 2001
<b>Net sales:</b>				
Mohawk	\$ 927,065	907,850	2,703,738	2,550,147
Dal-Tile	297,338	—	615,122	—
<b>Consolidated net sales</b>	<b>\$ 1,224,403</b>	<b>907,850</b>	<b>3,318,860</b>	<b>2,550,147</b>
<b>Operating income:</b>				
Mohawk	\$ 96,890	92,838	264,419	232,722
Dal-Tile	47,791	—	96,928	—
Corporate and eliminations	(1,803)	(430)	(5,138)	(3,148)
<b>Consolidated operating income</b>	<b>\$ 142,878</b>	<b>92,408</b>	<b>356,209</b>	<b>229,574</b>
			<b>As of</b>	
			<b>September 28, 2002</b>	<b>December 31, 2001</b>
<b>Assets:</b>				
Mohawk			\$ 1,733,632	1,656,813
Dal-Tile			1,839,261	—
Corporate and eliminations			132,260	111,672
<b>Consolidated assets</b>			<b>\$ 3,705,153</b>	<b>1,768,485</b>

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

On March 20, 2002, the Company acquired all of the outstanding capital stock of Dal-Tile International Inc. ("Dal-Tile"), a leading manufacturer and distributor of ceramic tile in the United States, for approximately \$1,469 million, consisting of approximately 12.9 million shares of the Company's common stock, options to purchase approximately 2.1 million shares of the Company's common stock and \$718 million in cash. The Company's common stock and options were valued at approximately \$751 million based on the measurement date stock price of \$55.04 per share (\$710.4 million) and the estimated fair value of options using the Black-Scholes option-pricing model (\$40.3 million). The acquisition was accounted for by the purchase method and, accordingly, the results of operations of Dal-Tile have been included in the Company's consolidated financial statements from March 20, 2002. The purchase price was allocated to the assets acquired and the liabilities assumed based upon estimated fair values at the date of acquisition. The excess of the purchase price over the fair value of the net identifiable assets acquired of approximately \$1,168.3 million was recorded as goodwill. The primary reasons for the acquisition included:

- the ability to combine Mohawk's current efforts in the hard-flooring business with Dal-Tile's larger, more established ceramic tile and natural stone business;
- the opportunity to use Mohawk and Dal-Tile's existing distribution channels to increase sales of both carpets and hard floorcoverings;
- the potential to reduce overhead and other costs by adding Dal-Tile's distribution network to Mohawk's logistical and distribution system;
- the potential to reduce manufacturing costs and increase quality by identifying manufacturing best practices; and
- the potential to reduce general, administrative, overhead and other miscellaneous costs by spreading fixed costs over a larger business.

Mohawk considered whether identifiable intangible assets, such as customer relationships, patents, covenants not to compete, software, production backlog, marketing agreements, unpatented technology and trade secrets, might exist and none were identified other than trademarks, during the purchase price negotiations and the subsequent purchase price allocation evaluation. Accordingly, the valuation resulted in the recognition of goodwill.

As a result of the Dal-Tile acquisition, the Company has determined that it has two operating segments, the Mohawk segment and the Dal-Tile segment. The Mohawk segment is comprised of all the product lines and operations that were the Company's prior to the Dal-Tile acquisition. The Dal-Tile segment is comprised of the Dal-Tile product lines and operations.

### Critical Accounting Policies

The Company's discussion and analysis of financial condition and results of operations are based on its consolidated financial statements that were prepared in accordance with accounting principles generally accepted in the United States of America.

The Company makes estimates and assumptions when preparing financial statements. These estimates and assumptions affect various matters, including:

- reported amounts of assets and liabilities in the Company's Consolidated Balance Sheets at the dates of the financial statements,
- disclosure of contingent assets and liabilities at the dates of the financial statements, and
- reported amounts of expenses in the Company's Consolidated Statements of Earnings during the reporting periods. These estimates involve judgments with respect to, among other things, future economic factors that are difficult to predict and are beyond management's control. As a result, actual amounts could differ from these estimates.

The Securities and Exchange Commission ("SEC") issued disclosure guidance for accounting policies that management believes are most "critical." The SEC defines these critical accounting policies as those that

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are both most important to the portrayal of a company's financial condition and results and require management's most difficult, subjective, or complex judgment, often as a result of the need to make estimates about the effect of matters that are inherently uncertain and may change in subsequent periods.

The Company believes the following accounting policies require it to use more significant judgments and estimates in preparing its financial statements and could represent critical accounting policies as defined by the SEC. The Company discusses its significant accounting policies, including those that do not require management to make difficult, subjective, or complex judgments or estimates, in Note 1 to the Consolidated Financial Statements of its 2001 Annual Report on Form 10-K.

- Accounts receivable and revenue recognition. Revenues are recognized when goods are shipped which is when legal title passes to the customer. The Company provides allowances for expected cash discounts, returns, claims and doubtful accounts based upon historical bad debt and claims experience and periodic evaluation of the aging of accounts receivable.
- Inventories are stated at the lower of cost or market (net realizable value). Cost is determined using the last-in, first-out method (LIFO) predominantly within the Mohawk segment, which matches current costs with current revenues, and the first-in, first-out method (FIFO), which is used to value inventory within the Dal-Tile segment.
- Goodwill and intangible assets are subject to annual impairment testing. The impairment tests are based on determining the fair value of the specified reporting units. Management judgments and assumptions are used to derive the fair values of the respective reporting units. These judgments and assumptions could materially change the value of the specified reporting units and therefore could materially impact the Company's consolidated financial statements.
- Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in the tax rates is recognized in earnings in the period that includes the enactment date.

## Results of Operations

### **Quarter Ended September 28, 2002 as Compared with Quarter Ended September 29, 2001**

Net sales for the quarter ended September 28, 2002 were \$1,224.4 million, reflecting an increase of \$316.6 million, or approximately 34.9%, from the \$907.9 million reported in the quarter ended September 29, 2001. The increased net sales are attributable to the Dal-Tile acquisition and internal growth of the Mohawk segment product lines. The Mohawk segment recorded net sales of \$927.1 million in the current quarter compared to \$907.9 million in 2001, representing an increase of \$19.2 million or approximately 2.1%. The growth was primarily attributable to hard surface products. The Dal-Tile segment recorded net sales of \$297.3 million in the current quarter. The Dal-Tile results are not included in the Company's consolidated financial statements prior to the March 20, 2002 acquisition. However, when the third quarter of 2002 Dal-Tile net sales are compared to Dal-Tile's 2001 net sales (after reclassifications are made to conform to Mohawk's presentation), an increase of \$25.7 million or approximately 9.5% from the \$271.6 million for the quarter was realized.

Gross profit for the third quarter of 2002 was \$340.7 million (27.8% of net sales) and represented an increase from gross profit of \$219.4 million (24.2% of net sales) for the prior year's third quarter. Gross profit as a percentage of net sales in the current quarter was favorably impacted when compared to the third quarter of 2001 by Dal-Tile's higher gross profit percentage and improved manufacturing efficiencies.

Selling, general and administrative expenses for the current quarter were \$197.8 million (16.2% of net sales) compared to \$127.0 million (14.0% of net sales) for the prior year's third quarter. The increased percentage was attributable to the Dal-Tile segment which has higher selling, general and administrative expenses, but also has higher gross profit as a percentage of net sales. When the Mohawk and Dal-Tile segments third quarter 2002 selling, general and administrative costs as a percentage of net sales are individually compared to the third quarter of 2001, the Dal-Tile segment reflected improvement while the

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Mohawk segment remained unchanged. The improvements were due to better control of operating costs as net sales increased.

Operating income for the current quarter was \$142.9 million (11.7% of net sales) compared to \$92.4 million (10.2% of net sales) in the third quarter of 2001. Operating income attributable to the Mohawk segment was \$96.9 million (10.5% of segment net sales) in the third quarter of 2002 compared to \$92.8 million (10.2% of segment net sales) in the third quarter of 2001. Operating income attributable to the Dal-Tile segment was \$47.8 million (16.1% of segment net sales) in the third quarter of 2002. Prior to the acquisition of Dal-Tile, operating income for the third quarter of 2001 (after reclassifications to conform to Mohawk's presentation) was \$40.8 million (15.0% of segment net sales).

Interest expense for the third quarter of 2002 was \$16.4 million compared to \$6.9 million in the third quarter of 2001. The increase in interest expense was attributable to additional debt incurred in March 2002 to finance the acquisition of Dal-Tile and an increase in the average borrowing rate due to a change in the mix of fixed rate and variable rate debt, when compared to the third quarter of 2001.

Income tax expense was \$44.0 million, or 35% of earnings before income taxes for the third quarter of 2002 compared to \$28.8 million, or 34% of earnings before income taxes for the prior year's third quarter. The effective income tax rate was reduced when compared to the first half of 2002 and 2001, by the realization of tax credits during the third quarter of 2002 and 2001, respectively.

### ***Nine Months Ended September 28, 2002 as Compared with Nine Months Ended September 29, 2001***

Net sales for the first nine months ended September 28, 2002 were \$3,318.9 million, reflecting an increase of \$768.7 million, or approximately 30.1%, from the \$2,550.1 million reported in the nine months ended September 29, 2001. The increased net sales was attributable to the Dal-Tile acquisition and internal growth of the Mohawk segment product lines. The Mohawk segment recorded net sales of \$2,703.7 million in the first nine months of 2002 compared to \$2,550.1 million in the first nine months of 2001, representing an increase of \$153.6 million or approximately 6.0%. The growth was attributable to all segment product lines. Since the completion of the Dal-Tile acquisition the Dal-Tile segment recorded net sales of \$615.1 million in the first nine months of 2002. A comparison of net sales for the Dal-Tile segment's first nine months of 2002 and 2001, in each case including Dal-Tile's net sales (after reclassifications to conform to Mohawk's presentation) prior to the acquisition, shows an increase of \$67.3 million, or approximately 8.6%, from \$783.9 million to \$851.2 million.

Gross profit for the nine months ended September 28, 2002 was \$894.4 million (27.0% of net sales) and represented an increase from the gross profit of \$612.9 million (24.0% of net sales) for the prior year's nine month period. Gross profit as a percentage of net sales for the first nine months was favorably impacted when compared to the prior year first nine months due to the Dal-Tile acquisition and improved manufacturing efficiencies.

Selling, general and administrative expenses for the first nine months were \$538.2 million (16.2% of net sales) compared to \$383.3 million (15.0% of net sales) for the prior year's first nine months. The increased percentage was attributable to the Dal-Tile segment which has higher selling, general and administrative expenses but also has higher gross profit as a percentage of net sales. The Mohawk and Dal-Tile (including selling, general and administrative costs prior to the acquisition of Dal-Tile) segments selling, general and administrative expenses reflected improvements over the first nine months of 2001, when compared to the first nine months of 2002. The improvements were due to better control of operating costs as net sales increased.

Operating income for the first nine months was \$356.2 million (10.7% of net sales) compared to \$229.6 million (9.0% of net sales) in the first nine months of 2001. Operating income attributable to the Mohawk segment was \$264.4 million (9.8% of segment net sales) in the first nine months of 2002 compared to \$232.7 million (9.1% of segment net sales) in the first nine months of 2001. Operating income attributable to the Dal-Tile segment was \$96.9 million (15.8% of segment net sales) in 2002. A comparison of operating income for the Dal-Tile segment's first nine months of 2002 and 2001, in each case including Dal-Tile's operating income (after reclassifications to conform to Mohawk's presentation) prior to the acquisition, shows an

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increase of \$13.9 million, or approximately 12.2%, from \$114.8 million (14.6% of segment net sales) to \$128.7 million (15.1% of segment net sales).

Interest expense for the first nine months of 2002 was \$42.4 million compared to \$24.1 million for the first nine months of 2001. The increase in interest expense was attributable to additional debt incurred in March 2002 to finance the acquisition of Dal-Tile and an increase in the average borrowing rate due to a change in the mix of fixed rate and variable rate debt, when compared to the first nine months of 2001.

Income tax expense was \$113.7 million, or 36.2% of earnings before income taxes for the first nine months of 2002 compared to \$72.0 million, or 35.8% of earnings before income taxes for the prior years first nine month period. The effective income tax rate was reduced when compared to the first half of 2002 and 2001, respectively, by the realization of tax credits.

### **Liquidity and Capital Resources**

The Company's primary capital requirements are for working capital, capital expenditures and acquisitions. The Company's capital needs are met primarily through a combination of internally generated funds, bank credit lines, term and senior notes, the sale of receivables and credit terms from suppliers.

The level of accounts receivable increased from \$404.9 million at the beginning of 2002 to \$569.6 million at September 28, 2002. The \$164.7 million increase was primarily attributable to the acquisition of Dal-Tile and sales growth. Inventories increased from \$531.4 million at the beginning of 2002 to \$742.6 million at September 28, 2002, due primarily to the Dal-Tile acquisition and to support seasonal sales increases.

The outstanding checks in excess of cash represent trade payables checks that have not yet cleared the bank. When the checks clear the bank, they are funded by the revolving credit facility. This policy does not impact any liquid assets on the balance sheet.

Capital expenditures totaled \$74.1 million (excluding the acquisition of Dal-Tile) for the first nine months of 2002. Capital expenditures were incurred primarily to modernize and expand manufacturing facilities and equipment. The Company's capital projects are primarily focused on increasing capacity, improving productivity and reducing costs. Capital spending during the remainder of 2002 for both Mohawk and Dal-Tile combined, excluding acquisitions, is expected to range from \$61 million to \$71 million, and will be used primarily to purchase equipment and to add manufacturing capacity.

At September 28, 2002, the Company had credit facilities of \$450 million under its revolving credit line and \$55 million under various short-term uncommitted credit lines. All of these lines are unsecured. At September 28, 2002, a total of approximately \$352 million was unused under these lines compared to \$449 million available at December 31, 2001. The reduction in availability was primarily a result of the Dal-Tile acquisition.

The Company has two trade accounts receivable securitization agreements enabling it to borrow up to \$205 million through the Mohawk segment and up to \$75 million through its Dal-Tile segment. Each securitization is secured by the respective segment trade receivables and is renewable annually. At September 28, 2002, the Company had \$205 million available under the Mohawk segment facility and approximately \$9.0 million was outstanding with \$66 million available under the Dal-Tile segment facility, which was secured by approximately \$144.6 million of trade receivables. Both agreements have been recorded as on-balance sheet financing transactions.

The Company's debt structure also includes a combination of variable rate industrial revenue bonds and fixed rate term notes and senior notes. The industrial revenue bonds mature beginning in 2004 through 2019 and the term and senior notes mature through 2012. The industrial revenue bonds are backed by unsecured letters of credit. The term and senior notes are also unsecured. The aggregate principal amount of industrial revenue bonds, term and senior notes was \$817.8 million at September 28, 2002.

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In connection with the Dal-Tile acquisition, the Company entered into a 364-day term loan facility (the "Bridge Facility") on March 20, 2002 to finance a portion of the acquisition costs. On April 2, 2002, the Company sold \$300 million of its 6.50% senior notes due 2007, Series A and \$400 million of its 7.20% senior notes due 2012, Series B through institutional private placements and used the proceeds to repay outstanding indebtedness of approximately \$601 million under the Bridge Credit Facility and approximately \$90 million under the Company's revolving credit facility. On June 13, 2002, the Company exchanged \$294,965,000 of its registered 6.50% notes due 2007, Series C for an equal amount of its Series A senior notes and \$397,800,000 of its registered 7.20% senior notes due 2012, Series D for an equal amount of its Series B senior notes. Interest on each series is payable semiannually.

The Company may from time to time seek to retire its outstanding debt through cash purchases in open market purchases, privately negotiated transactions or otherwise. Such repurchases, if any, will depend on prevailing conditions, the Company's liquidity requirements, contractual restrictions and other factors. The amount involved may be material.

On January 3, 2001, the Company entered into a five-year interest rate swap, which converted a notional amount of approximately \$100 million of its variable rate debt to a fixed rate. Under the agreement, payments are made based on a fixed rate of 5.82% and received on a LIBOR based variable rate. Differentials received or paid under the agreement will be recognized as interest expense.

The Company's Board of Directors has authorized the repurchase of up to 15 million shares of its outstanding common stock. Management believes that there are times when the repurchase of the Company's common stock provides a more attractive return on investment of the Company's resources than other investment alternatives. The Company may repurchase stock from time to time when conditions and circumstances warrant. During the third quarter of 2002, the Company repurchased 1.1 million shares at an aggregate cost of approximately \$51.9 million. Since the inception of the program, a total of approximately 10.1 million shares have been repurchased at an aggregate cost of approximately \$253.2 million. All repurchases have been financed through the Company's operations and revolving line of credit.

### **Recent Accounting Pronouncements**

In June 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards ("SFAS") No. 143, *Accounting for Asset Retirement Obligations*. SFAS No. 143 provides new guidance on the recognition and measurement of an asset retirement obligation and its associated asset retirement cost. It also provides accounting guidance for legal obligations associated with the retirement of tangible long-lived assets. SFAS No. 143 is effective for the Company's fiscal year beginning in 2003 and is not expected to materially impact the Company's consolidated financial statements.

In April 2002, the Financial Accounting Standards Board issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13, and Technical Corrections." The Statement rescinds SFAS No. 4, "Reporting Gains and Losses from Extinguishment of Debt," and an amendment of that Statement, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." SFAS No. 145 recognizes that the use of debt extinguishment can be a part of the risk management strategy of a company and hence, the classification of all early extinguishment of debt as an extraordinary item may no longer be appropriate. In addition, the Statement amends SFAS No. 13, "Accounting for Leases," to eliminate an inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions. Provisions of this Statement, as they relate to Statement No. 13, are to be effective for transactions occurring after May 15, 2002. Provisions, which relate to Statement No. 4, are effective for fiscal years beginning after May 15, 2002. SFAS No. 145 is not expected to materially impact the Company's consolidated financial statements.

In July 2002, the Financial Accounting Standards Board issued SFAS No. 146, "Accounting for Exit or Disposal Activities". SFAS No. 146 will be effective for the Company for disposal activities initiated after December 31, 2002. SFAS No. 146 is not expected to materially impact the Company's consolidated financial statements.

## Impact of Inflation

Inflation affects the Company's manufacturing costs and operating expenses. The carpet and tile industries have experienced inflation in the prices of raw materials and fuel-related costs. In the past, the Company has generally passed along these price increases to its customers and has been able to enhance productivity to offset increases in costs resulting from inflation in both the United States and Mexico.

## Seasonality

The Company is a calendar year-end company and its results of operations for the first quarter tend to be the weakest. The second, third and fourth quarters typically produce higher net sales and operating income. These results are primarily due to consumer residential spending patterns for floorcovering, which historically have decreased during the first two months of each year following the holiday season.

## Certain factors affecting the Company's performance

In addition to the other information provided in this Form 10-Q, the following risk factors should be considered when evaluating an investment in shares of Mohawk common stock.

If any of the events described in these risks were to occur, it could have a material adverse effect on the Company's business, financial condition and results of operations.

*The failure to integrate Mohawk and Dal-Tile successfully by managing the challenges of that integration may result in the Company not achieving the anticipated potential benefits of the merger.*

The Company faces challenges in consolidating functions, integrating its organizations, procedures, operations and product lines in a timely and efficient manner and retaining key personnel.

These challenges result principally because the two companies currently:

- maintain executive offices in different locations;
- manufacture and sell different types of products through different distribution channels;
- conduct their businesses from various locations; and
- have different employment and compensation arrangements for their employees.

In addition, Dal-Tile has a significant manufacturing operation in Mexico, and the Company has not previously operated a manufacturing facility outside of the United States. As a result, the integration will be complex and will require additional attention from members of management. The diversion of management attention and any difficulties encountered in the transition and integration process could have a material adverse effect on the Company's revenues, level of expenses and operating results.

*The floorcovering industry is cyclical and prolonged declines in residential or commercial construction activity could have a material adverse effect on the Company's business.*

The U.S. floorcovering industry is highly dependent on residential and commercial construction activity, including new construction as well as remodeling. New construction activity and remodeling to a lesser degree, are cyclical in nature and a prolonged decline in residential or commercial construction activity could have a material adverse effect on the Company's business, financial condition and results of operations. Construction activity is significantly affected by numerous factors, all of which are beyond the Company's control, including:

- national and local economic conditions;
- interest rates;
- housing demand;
- employment levels;
- changes in disposable income;
- financing availability;

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- commercial rental vacancy rates;
- federal and state income tax policies; and
- consumer confidence.

The U.S. construction industry has experienced significant downturns in the past, which have adversely affected suppliers to the industry, including suppliers of floorcoverings. The industry could experience similar downturns in the future, which could have a negative impact on the Company's business, financial condition and results of operations.

*The Company faces intense competition in its industry, which could decrease demand for its products and could have a material adverse effect on its profitability.*

The industry is highly competitive. The Company faces competition from a large number of domestic and foreign manufacturers and independent distributors of floorcovering products. Some of its existing and potential competitors may have greater resources and access to capital than it does. Maintaining the Company's competitive position may require it to make substantial investments in its product development efforts, manufacturing facilities, distribution network and sales and marketing activities. Competitive pressures may also result in decreased demand for its products and in the loss of market share. In addition, the Company faces, and will continue to face, pressure on sales prices of its products from competitors, as well as from large customers. As a result of any of these factors, there could be a material adverse effect on the Company's sales and profitability.

*A failure to identify suitable acquisition candidates, to complete acquisitions and to integrate successfully the acquired operations could have a material adverse effect on the Company's business.*

As part of its business strategy, the Company intends to pursue acquisitions of complementary businesses. Although it regularly evaluates acquisition opportunities, it may not be able to:

- successfully identify suitable acquisition candidates;
- obtain sufficient financing on acceptable terms to fund acquisitions;
- complete acquisitions; or
- profitably manage acquired businesses.

Acquired operations may not achieve levels of sales, operating income or productivity comparable to those of its existing operations, or otherwise perform as expected. Acquisitions may also involve a number of special risks, some or all of which could have a material and adverse effect on the Company's business, results of operations and financial condition, including, among others:

- the Company's inability to integrate operations, systems and procedures and to eliminate redundancies and excess costs effectively;
- diversion of management's attention and resources; and
- difficulty retaining and training acquired key personnel.

*The Company may be unable to obtain raw materials on a timely basis, which could have a material adverse effect on its business.*

The Company's business is dependent upon a continuous supply of raw materials from third party suppliers. The principal raw materials used in its manufacturing operations include: nylon fiber and polypropylene resin, which are used exclusively in its carpet and rug business; talc, clay, impure nepheline syenite, pure nepheline syenite and various glazes, including frit (ground glass), zircon and stains, which are used exclusively in its ceramic tile business; and other materials. The Company purchases all of its impure nepheline syenite requirements from Minnesota Mining and Manufacturing Company and all of its pure nepheline syenite requirements from Unimin Corporation. Unimin is the only major supplier of pure nepheline syenite in North America. An extended interruption in the supply of these or other raw materials used in the Company's business or in the supply of suitable substitute materials would disrupt the Company's



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operations, which could have a material adverse effect on its business, financial condition and results of operations.

*The Company may be unable to pass on to its customers increases in the costs of raw materials and energy, which could have a material adverse effect on its profitability.*

Significant increases in the costs of raw materials and natural gas used in the manufacture of the Company's products could have a material adverse effect on its operating margins and its business, financial condition and results of operations. The Company purchases nylon fiber, polypropylene resin, talc, clay, impure nepheline syenite, pure nepheline syenite, frit, zircon, stains and other materials from third party suppliers. The cost of some of these materials, like nylon and polypropylene resin, is related to oil prices. The Company also purchases significant amounts of natural gas to supply the energy required in some of its production processes. The prices of these raw materials and of natural gas vary with market conditions. Although the Company generally attempts to pass on increases in the costs of raw materials and natural gas to its customers, the Company's ability to do so is, to a large extent, dependent upon the rate and magnitude of any increase, competitive pressures and market conditions for its products. There have been in the past, and may be in the future, periods of time during which increases in these costs cannot be recovered. During such periods of time, there could be a material adverse effect on the Company's profitability.

*The Company has been, and in the future may be subject to claims and liabilities under environmental, health and safety laws and regulations, which could be significant.*

The Company's operations are subject to various federal, state, local and foreign environmental, health and safety laws and regulations, including those governing air emissions, wastewater discharges, and the use, storage, treatment and disposal of hazardous materials. The applicable requirements under these laws are subject to amendment, to the imposition of new or additional requirements and to changing interpretations of agencies or courts. New or additional requirements could be imposed, and the Company could incur material expenditures to comply with new or existing regulations.

The nature of the Company's operations and previous operations by others at real property currently or formerly owned or operated by the Company and the disposal of waste at third party sites exposes the Company to the risk of claims under environmental, health and safety laws and regulations. The Company could incur material costs or liabilities in connection with such claims. The Company has been, and will continue to be, subject to these claims.

The discovery of presently unknown environmental conditions, changes in environmental, health, and safety laws and regulations, enforcement of existing or new requirements or other unanticipated events could give rise to expenditures and liabilities, including fines or penalties, that could have a material adverse effect on the Company's business, operating results or financial condition.

*The Company relies on its Monterrey, Mexico plant for a significant portion of its ceramic tile manufacturing capacity and any disruption in the plant's operations could negatively affect the Company's business.*

The Company's Monterrey, Mexico manufacturing facility represents a significant portion of the Company's total manufacturing capacity for ceramic tile. This facility contains five distinct manufacturing plants, three of which produce ceramic tile, one of which produces frit used in the production of manufactured tile and one of which produces refractories. Any disruption in the operations of this facility could result in a material adverse effect on the Company's ceramic tile business and the Company's operations as a whole.

*Changes in international trade laws and in the business, political and regulatory environment in Mexico could have a material adverse effect on the Company's business.*

The Company's operations in Mexico include its Monterrey facility. Accordingly, an event that has a material adverse impact on the Company's Mexican operations could have a material adverse effect on its operations as a whole. The business, regulatory and political environments in Mexico differ from those in the United States, and the Company's Mexican operations are exposed to a number of inherent risks, including:

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- changes in international trade laws, such as the North American Free Trade Agreement, or NAFTA, affecting the Company's import and export activities in Mexico;
- changes in Mexican labor laws and regulations affecting the Company's ability to hire and retain employees in Mexico;
- currency exchange restrictions and fluctuations in the value of foreign currency;
- potentially adverse tax consequences;
- local laws concerning repatriation of profits;
- political conditions in Mexico;
- unexpected changes in the regulatory environment in Mexico; and
- changes in general economic conditions in Mexico.

### Future exchange rate fluctuations or inflation could have a material adverse effect on the Company's results of operations.

The Company's Mexican facility, which is considered an extension of its U.S. operations, primarily provides ceramic tile to the Company's U.S. distribution network, and to a more limited extent, sells ceramic tile in Mexico. The facility has more peso-denominated expenses than revenues. This means that the Company realizes a benefit when the peso devalues against the U.S. dollar, although this benefit may be offset by Mexican inflation. Any future increases in the Mexican inflation rate, which are not offset by devaluation of the peso, may negatively impact the Company's results of operations. The Mexican peso has been and may in the future be, subject to significant fluctuations. To the extent that the peso appreciates against the U.S. dollar, there could be a material adverse effect on the Company's business, financial condition and results of operations.

### The Company could face increased competition as a result of the General Agreement on Tariffs and Trade and the North American Free Trade Agreement.

The United States is party to the General Agreement on Tariffs and Trade or GATT. Under GATT, the United States currently imposes import duties on ceramic tile imported from countries outside North America at no more than 13%, to be reduced ratably to no less than 8.5% by 2004. Accordingly, as these duties decrease, GATT may stimulate competition from manufacturers in these countries, which now export, or may seek to export, ceramic tile to the United States. The Company is uncertain what effect GATT may have on its operations.

NAFTA was entered into by Canada, Mexico and the United States and over a transition period will remove most customs duties imposed on goods traded among the three countries. In addition, NAFTA will remove or limit many investment restrictions, liberalize trade in services, provide a specialized means for settlement of, and remedies for, trade disputes arising under its laws and will result in new laws and regulations to further these goals. Although NAFTA lowers the tariffs imposed on the Company's ceramic tile manufactured in Mexico and sold in the United States, it may also stimulate competition in the United States and Canada from manufacturers located in Mexico, which could negatively affect the Company's business.

## **Forward-Looking Information**

Certain of the matters discussed in the preceding pages, particularly regarding anticipation of future financial performance, business prospects, growth and operating strategies, proposed acquisitions, new products and similar matters, and those preceded by, followed by or that otherwise include the words "believes," "expects," "anticipates," "intends," "estimates" or similar expressions constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities and Exchange Act of 1934, as amended. For those statements, Mohawk claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Those statements are based on assumptions regarding the Company's ability to maintain its sales growth and gross margins and to control costs. These or other assumptions could prove inaccurate and therefore, there can be no assurance that the "forward-looking statements" will prove to be accurate. Forward-looking statements involve a number of risks and uncertainties. The following important factors, in addition to those discussed elsewhere in this document, affect the future results of Mohawk and could cause those results

to differ materially from those expressed in the forward-looking statements: materially adverse changes in economic conditions generally in the carpet, rug, ceramic tile and other floorcovering markets served by Mohawk; the successful integration of Dal-Tile into Mohawk's business; competition from other carpet, rug, ceramic tile and floorcovering manufacturers; raw material prices; declines in residential or commercial construction activity; timing and level of capital expenditures; the successful integration of acquisitions, including the challenges inherent in diverting Mohawk management's attention and resources from other strategic matters and from operational matters for an extended period of time; the successful introduction of new products; the successful rationalization of existing operations; and other risks identified from time to time in the Company's SEC reports and public announcements. Any forward-looking statements represent Mohawk's estimates only as of the date of this report and should not be relied upon as representing Mohawk's estimates as of any subsequent date. While Mohawk may elect to update forward-looking statements at some point in the future, Mohawk specifically disclaims any obligation to do so, even if Mohawk's estimates change.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risks**

The Company engages in activities that expose it to various market risks, including the effects of a change in interest rates and natural gas prices. This financial exposure is managed as an integral part of the Company's risk management program, which seeks to reduce the potentially adverse effects that the volatility of the markets may have on operating results. The Company does not engage in speculative transactions, nor does it hold or issue financial instruments for trading purposes. The Company maintains a management strategy that uses derivative instruments to minimize significant, unanticipated earnings fluctuations caused by volatility in interest rates and natural gas prices. To reduce the risk of interest rate and natural gas fluctuations, the Company currently engages in the use of interest rate swap agreements and natural gas futures contracts.

At September 28, 2002, the Company held one interest rate swap agreement under which the Company pays a fixed percent of interest times the notional principal amount of \$100 million and receives in return an amount equal to a specified variable rate of interest times the same notional principal amount. The fixed interest rate per the agreement is 5.82%, which expires January 2, 2006. The average rate as of September 28, 2002 was 1.85%. This agreement is considered highly effective as of September 28, 2002. The cumulative fair value of the agreement as of September 28, 2002 was a liability of approximately \$10.5 million, which was recorded in long-term liabilities with the offset to other comprehensive loss, net of applicable income taxes.

At September 28, 2002, the Company had natural gas futures contracts outstanding with an aggregate notional amount of approximately 2.5 million MMBTU. The cumulative fair value of the agreement as of September 28, 2002 was an asset of approximately \$.8 million, which was recorded in short and long-term liabilities with the offset to other comprehensive income, net of applicable income taxes. This agreement is considered highly effective as of September 28, 2002.

### **Item 4. Controls and Procedures**

Within ninety (90) days prior to the date of this report, an evaluation was performed under the supervision and with the participation of the Company's management, including the President and Chief Executive Officer ("CEO"), and the Chief Financial Officer ("CFO"), of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the Company's management, including the CEO and CFO, concluded that the Company's disclosure controls and procedures were effective in bringing to their attention material information relating to the Company required to be included in the Company's periodic SEC filings. There have been no significant changes in the Company's internal controls or in other factors that could significantly affect internal controls subsequent to the most recent evaluation conducted by the CEO and CFO.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

The Company is involved in routine litigation from time to time in the regular course of its business. Except as noted below, there are no material legal proceedings pending or known to be contemplated to which the Company is a party or to which any of its property is subject.

The Company is a party to two consolidated lawsuits captioned *Gaehwiler v. Sunrise Carpet Industries, Inc. et al.* and *Patco Enterprises, Inc. v. Sunrise Carpet Industries, Inc. et al.*, both of which were filed in the Superior Court of the State of California, City and County of San Francisco, in 1996. Both complaints were brought on behalf of a purported class of indirect purchasers of polypropylene carpet in the State of California and seek damages for alleged violations of California antitrust and unfair competition laws. In February 1999, similar complaints were filed in the Superior Court of the State of California, City and County of San Francisco, on behalf of a purported class based on indirect purchasers of nylon carpet in the State of California and allege violations of California antitrust and unfair competition laws. The complaints described above did not specify any specific amount of damages but did request injunctive relief and treble damages plus reimbursement for fees and costs. The Company settled the lawsuit during the third quarter of 2002.

The Company is subject to various federal, state, local and foreign environmental health and safety laws and regulations, including those governing air emissions, wastewater discharges, the use, storage, treatment and disposal of solid and hazardous materials, and the cleanup of contamination associated therewith. Because of the nature of the Company's business, the Company has incurred, and will continue to incur, costs relating to compliance with such laws and regulations. The Company is involved in various proceedings relating to environmental matters and is currently engaged in environmental investigation, remediation and post-closure care programs at certain sites. The Company has provided reserves for such activities that it has determined to be both probable and reasonably estimable. The Company does not expect that the ultimate liability with respect to such activities will have a material adverse effect on it.

Three sites near Mohawk's Dallas facility in its Dal-Tile segment are involved in environmental cleanup projects relating principally to the disposal or alleged disposal by Dal-Tile of waste materials containing lead compounds in a gravel pit ("Elam") near the City of Mesquite's landfill in Dallas County, at a Dal-Tile-operated landfill located on Pleasant Run Road ("Pleasant Run") in Dallas County, and at a gravel pit on Kleburg Road ("Walton") in Dallas. Dal-Tile's approved closure plans for Elam and Pleasant Run and remediation requirements for Walton have been implemented and each site is undergoing post-closure care. The Company expects to incur future costs in connection with post-closure activities at Elam, Pleasant Run, and Walton. The Company believes that any such amounts will not have a material adverse effect on it.

Dal-Tile has been named as a potentially responsible party under the federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA") and similar state statutes with respect to the disposal of certain hazardous substances at various other sites in the United States including, without limitation, the Salford Quarry Superfund Site and the North Penn 6 Superfund Site. Based on available information, the Company believes that the ultimate allocation of costs associated with the investigation and remediation of these pending sites will not, in the aggregate, have a material adverse effect on it.

Numerous aspects of the Company's manufacturing operations require expenditures for environmental compliance. For example, the manufacture of carpet and tile require expenditures for compliance with laws and regulations governing air emissions, wastewater discharges, and the generation of solid and hazardous waste, including the installation of new air pollution control equipment at various facilities in the Dal-Tile segment. Many of these manufacturing processes also require expenditures in order to comply with Occupational Safety and Health Administration ("OSHA") regulations with respect to potential employee exposure including operations that result in the accumulation of dust that contains silica. Expenditures required for compliance activities associated with environmental and OSHA compliance have not had, and are not expected to have, a material adverse effect on the Company.

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In addition, in light of the lengthy manufacturing history of the Company's facilities, it is possible that additional environmental issues and related matters may arise relating to past activities which the Company cannot now reliably predict, including tort liability and liability under environmental laws. Also, the Company cannot now reliably predict the effect which future environmental regulation in the United States, Mexico and Canada could have on it.

**Item 2. Changes in Securities**

None.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits and Reports on Form 8-K**

**No.**      **Description**

**(a) Exhibits**

**(b) Reports on Form 8-K**

Current Report on Form 8-K: Press release commenting on a complaint filed by Pergo Inc., dated July 3, 2002.

Current Report on Form 8-K: Press release announcing the signing of sworn statements by the Principal Executive Officer and Principal Financial and Accounting Officer, dated July 9, 2002.

Current Report on Form 8-K: Second quarter earnings press release, dated July 15, 2002.

Current Report on Form 8-K: Press release commenting on revised estimates for the third and fourth quarters of 2002, dated September 26, 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: November 8, 2002

MOHAWK INDUSTRIES, INC

By: /s/ JEFFREY S. LORBERBAUM

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**JEFFREY S. LORBERBAUM, President and  
Chief Executive Officer (principal executive  
officer)**

Dated: November 8, 2002

By: /s/ JOHN D. SWIFT

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**JOHN D. SWIFT, Chief Financial Officer,  
Vice President-Finance and Assistant Secretary  
(principal financial and accounting officer)**

**CERTIFICATIONS**

I, Jeffrey S. Lorberbaum, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Mohawk Industries, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: November 8, 2002

/s/ JEFFREY S. LORBERBAUM

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**Jeffrey S. Lorberbaum**  
**President and Chief Executive Officer**

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I, John D. Swift, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Mohawk Industries, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: November 8, 2002

/s/JOHN D. SWIFT

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**John D. Swift**  
**Chief Financial Officer**